



**THE ASSOCIATION OF ART MUSEUM DIRECTORS ISSUES PROTOCOLS TO
PROTECT WORKS OF CULTURAL SIGNIFICANCE IN
DANGER OF DAMAGE OR DESTRUCTION**

New York, NY, October 1, 2015 – The Association of Art Museum Directors (AAMD) today announced the release of “Protocols for Safe Havens for Works of Cultural Significance from Countries in Crisis” to help safeguard irreplaceable works of art and archeological materials that are currently in danger of destruction. The Protocols provide a framework for museums to provide safe havens for works that are at risk because of violent conflict, terrorism, or natural disasters. Under the Protocols, owners/depositors whose works are at risk of damage or destruction can request safe haven at an AAMD member museum where the works will be held until they can be safely returned. All works deposited with AAMD member museums as safe havens will be treated as loans. To ensure transparency, AAMD member museums accepting such works will register them on a new section of AAMD’s online [Object Registry](#), where information on the objects will be publicly available. The full Protocols follow below.

“The scale of human suffering and loss of life that is taking place in Syria and other afflicted areas is devastating, and is compounded by the loss of unique works that are the record of different cultures and our shared humanity,” said Johnnetta Cole, President of the Association of Art Museum Directors, and Director of the National Museum of African Art, Smithsonian Institution. “The level of destruction and the intentional damage is deplorable and an attempt to eradicate cultural identity in tandem with the murder and repression of individuals. We stand with the international community in condemning these reprehensible acts of violence and brutal vandalism, and believe it is vital that we do everything in our power to help save endangered works for all people and for future generations.”

The Protocols establish a system for preserving a work’s physical integrity as well as its safety. The Protocols also cover considerations such as transport and storage, scholarly access, legal protections, exhibition, conservation issues, and the safe return of endangered works to the appropriate individuals or entities as soon as is feasible.

“The Safe Haven Protocols are grounded in the principle of stewardship that is the hallmark of the museum community, as well as in our belief in the urgent need to safeguard works that are in imminent danger of damage or destruction and cannot be sufficiently protected in areas of the world that are in crisis,” said Julian Raby, member of AAMD’s Task Force on Archaeological Materials and Ancient Art, and Dame



Jillian Sackler Director of the Freer Gallery of Art and Arthur M. Sackler Gallery, Smithsonian Institution. “Under the Protocols, the works we will hold will not be the property of the museum. Access to the works, and exhibition of them, will be determined by the depositor. We are committed to working with our international colleagues to address this crisis collaboratively and with the utmost urgency.”

AAMD has strongly encouraged its 240 members in the United States, Canada, and Mexico to adopt these Protocols, and has invited museums around the world to use the Protocols in their efforts to protect endangered works.

The Association of Art Museum Directors promotes the vital role of art museums throughout North America and advances the profession by cultivating leadership and communicating standards of excellence in museum practice. Further information about AAMD’s professional practice guidelines and position papers is available at www.aamd.org.

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ASSOCIATION OF ART MUSEUM DIRECTORS

**PROTOCOLS FOR SAFE HAVENS FOR
WORKS OF CULTURAL SIGNIFICANCE FROM
COUNTRIES IN CRISIS**

I. Preamble

Protecting works¹ of cultural significance (“works”) in danger of damage, destruction or looting as a result of war, terrorism or natural disasters is the responsibility of everyone and especially of institutions whose mission is to protect, conserve and study the artistic heritage of human kind. Members of the Association of Art Museum Directors (AAMD)² stand ready with our colleagues around the world to offer whatever help can be provided to museum professionals, international organizations such as the Blue Shield and custodians responsible for safeguarding the cultural heritage of countries in crisis, including facilitating access to refuges in other countries, if feasible.

AAMD supports the 1954 Hague Convention for the Protection of Cultural Property in the Event of Armed Conflict. Member museum staff can offer technical assistance and professional advice to protect collections *in situ*. In cases where this is not practical, perhaps the greatest contribution AAMD members and other museums outside the affected area can make is to offer safe havens to those works in danger of damage, destruction or looting until they can be safely returned. While museums in neighboring countries would normally be the most readily accessible safe havens for objects in danger, there are many reasons – political, environmental, societal – that could cause a country in crisis not to seek safe haven in a neighboring country or that make a neighboring country impractical as a safe haven. Additionally, objects that are in danger of being damaged, destroyed or looted might require specialized treatment or care that may be unavailable in museums in a neighboring country. In these situations, museums in North America and around the world can and should offer to preserve and protect threatened cultural property.

Placing works in danger of damage or destruction in museums or other institutions away from the areas of crisis assures that they will be preserved and protected by professional staff until their return. In addition, works that have been looted and brought into a country such as the United States can also be candidates for preservation and protection until they can be returned to their source country; providing that doing so is consistent with the laws of the United States. Providing a safe haven for these works removes them from the marketplace (legal or illegal), preserves their

¹ The term “works” should be broadly interpreted to include works of art, archaeological objects, objects removed from a fixed monument or immovable structure, but must always be limited to objects for which the museum has the knowledge and resources to preserve and protect. For example, zoological or botanical objects would not normally be covered by the Protocols, but could be considered by a particular museum that has the knowledge and resources to accept them.

² The AAMD has over 240 members who are directors of major art museums in the United States, Canada and Mexico.

physical integrity, allows relevant information to be recorded for posterity, and provides a basis for their safe return to the appropriate entities or individuals.

The AAMD has developed the following set of protocols for those interested in a united effort to offer safe havens to works in danger of being destroyed or looted as a result of war, terrorism or natural disasters. The AAMD encourages its members to adopt these protocols, while museums of the world that wish to assist in this effort are urged to use all or relevant parts of these protocols.

II. The Source of Works In Need of Safe Havens

In the event of a terrorism occurrence or during an armed conflict or natural disaster, works may be brought for safe haven in the United States, Canada or Mexico from any depositor, assuming of course compliance with applicable law (see below). Predetermining who may request such assistance in the abstract is not always possible, but may include the legal owner of a work, the agent for the owner, the bailee of a work, the custodian of a work, and a person or entity who comes into possession of the work and the owner is unknown, unavailable or legally constrained (collectively, a “depositor”). Examples of a depositor are:

- Museums in the affected area that hold works;
- Governmental entities of or within the affected areas;
- U.S. government authorities who have seized works on entry to or in the United States; or
- Private individuals, companies or organizations who own or come into possession of works, whether in the affected area or after removal from the area.

Member museums should exercise caution to assure that accepting the request for safe haven will not violate the rights of lawful owners, subject the museum to a claim for return, reflect negatively on the reputation of the museum or cause the museum to be involved in any illegal or unethical activity. Requests for safe haven and agreements to accept such requests should be documented where possible prior to movement of works to be transferred.

III. Immunity

Prior to accepting a work, member museums should consider whether legal protections, such as immunity from seizure, are available in the safe haven country to protect the work and/or the museum from claims.

IV. Inventory and Documentation

Inventorying and documenting the condition of works to be transferred for safe haven should take place prior to movement whenever possible. Copies should be kept at the original location, sent with the works during transit, and forwarded to the proposed safe haven museum. On arrival, a new condition report should be completed.

V. Transport to Safe Havens

To the extent reasonable, works should be transported by the safest, surest method to the closest safe haven possible, with the depositor bearing the cost of transport, unless other arrangements have been made. In some cases, the safe haven museum may pay the transportation costs and will

be eligible for reimbursement from the depositor. Works should be transported in the company of the depositor (or its representative) or a reliable courier whenever possible.

VI. Storage Conditions; Special Care

Works provided safe haven should be stored in conditions suitable for the works in question, consistent with the security, climate and storage protocols applied to similar works in the collection of the museum offering safe haven. Safe haven museums may, but are not required to, take extraordinary measures to safeguard works such as creating special storage facilities, insuring the works or applying for immunity from seizure.

VII. Conservation; Restoration

Works in obvious need of stabilization should be stabilized by professionals in safe haven museums to the extent feasible and practicable. Conservation work should only be undertaken with the consent of the depositor (except in emergencies) and should be done with the same care and professional attention that the safe haven museum would bestow on its own works. In emergency or authorized situations, conservation work may be undertaken without the consent of the depositor, but only to the extent necessary to preserve the work. Conservation work should be documented and, as soon as practical, the depositor should be informed of the work performed.

VIII. Records

All works provided safe haven should be treated as loans, inventoried upon receipt, digitally documented and, if feasible and practicable, a condition report prepared and any immediate conservation needs identified. A copy of the inventory, digital images, and, if prepared, the conservation report and explanation of the conservation needs should be communicated as soon as practicable to the depositor.

IX. Publication

Museums offering safe haven should publish on their own websites, on the AAMD object registry and on appropriate international websites whatever is known about the works provided safe haven. A secure database will be established as a section of the AAMD Object Registry to identify works given safe haven. In rare instances, security concerns may require a delay in the foregoing publication.

X. Scholarly Access

Museums providing a safe haven should make the works available to scholars as they would their own collections, subject to the wishes of the depositor or, if different, the owner.

XI. Exhibition

When appropriate, and with the permission of the depositor, works may be exhibited and all information known made available to the public preferably in conjunction with educational material about the importance of safe guarding a country's cultural heritage.

XII. Education Programs

Education programs that explain to the public the dangers cultural property faces from terrorism, armed conflict, looting and illicit traffic, and natural disasters should be stressed, as well as the danger of purchasing or otherwise acquiring unprovenanced works of cultural property from crisis areas.

XIII. Return of Works

The timing of the return of works will depend on the circumstances existing in the country from which the works were removed, but if possible should be effected as soon as practical after the situation giving rise to the need for a safe haven has passed. Return may be effected in any number of ways that will depend upon the circumstances, but may include as appropriate:

- To the depositor;
- To the then owner;
- To the government of the affected area; or
- To the United States government.

Museums must be cautious to comply with applicable law in returning objects, especially if there are or may be potential ownership disputes.

XIV. Legal Issues

Because the actions of member museums in providing a safe haven may have legal consequences, member museums should consult with legal counsel before accepting or returning a work.